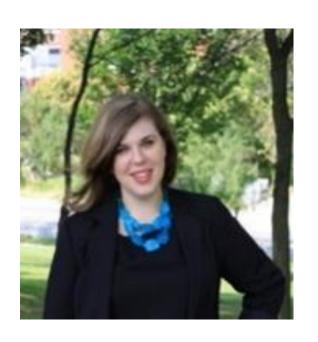
Million Hearts® Partner Call

Cardiac Rehab

October 16, 2018 1pm-2pm EDT



Welcome



Robin Rinker, MPH
Health Communications Specialist
Division for Heart Disease and
Stroke Prevention
Centers for Disease Control
and Prevention



Agenda

Welcome/Overview	Janet Wright, MD, FACC Executive Director, Million Hearts®, CDC and CMS
Cardiac Rehab Change Package	Hilary Wall, MPH Senior Health Scientist/Million Hearts® Science Lead, Centers for Disease Control and Prevention
Lake Regional Health System: Using Data to Drive Improvement	Jennifer Newman, RN, BSN, cPT Director of Cardiac Services, Lake Regional Health System, Cardiopulmonary Rehabilitation



Agenda continued

Mount Carmel Health System: Changing Program Structure to Accommodate Patients	Tammy Garwick Manager, Cardiac and Pulmonary Rehabilitation
Miriam Hospital: Patient Ambassador Program	Loren Stabile, MS Cardiac, Pulmonary & Vascular Rehab Program Manager, The Miriam & Newport Hospitals
Question & Answer	April Wallace, MHA
	Program Initiatives Manager American Heart® Association



Agenda continued

Miriam Hospital: Patient Ambassador Program	Loren Stabile, MS Cardiac, Pulmonary & Vascular Rehab Program Manager, The Miriam & Newport Hospitals
Question & Answer	April Wallace, MHA Program Initiatives Manager Million Hearts Collaboration American Heart® Association
Million Hearts® Partners Share	 Centers for Disease Control and Prevention American Association of Cardiovascular and Pulmonary Rehabilitation (AACVPR)
Closing and Adjourn	



Cardiac Rehab Aims and Asks



Janet S. Wright, MD, FACC Executive Director Million Hearts® CDC and CMS



Cardiac Rehab Saves Lives and Improves Health Road-tested Strategies to Boost Participation



"....increasing CR participation from 20% to 70% would save 25,000 lives and prevent 180,000 hospitalizations annually in the U.S."

Increasing Cardiac Rehabilitation Participation From 20% to 70%: A Road Map From the Million Hearts Cardiac Rehabilitation Collaborative

Philip A. Ades, MD; Steven J. Keteyian, PhD; Janet S. Wright, MD; Larry F. Hamm, PhD; Karen Lui, RN, MS; Kimberly Newlin, ANP; Donald S. Shepard, PhD; and Randal J. Thomas, MD, MS

aim of the Million Hearts initiative is to prevent 1 million cardiovascular events over 5 years. th the Million Hearts' focus on achieving more than 70% performance in the "ABCS" of aspirin for at risk, blood pressure control, cholesterol management, and smoking cessation, we outline the ca ascular events that would be prevented and a road map to achieve more than 70% participation in ac rehabilitation (CR)/secondary prevention programs by the year 2022. Cardiac rehabilitation is a ch a recommendation of the American Heart Association and the American College of Cardiology after myo dial infarction or coronary revascularization, promotes the ABCS along with lifestyle counseling and arcise, and is associated with decreased total mortality, cardiac mortality, and rehospitalizations. However, turrent participation rates for CR in the United States generally range from only 20% to 30%. This road pap focuses on interventions, such as electronic medical record—based prompts and staffing liaisons that increase referrals of appropriate patients to CR, increase enrollment of appropriate individuals into CR, and increase adherence to longer-term CR. We also calculate that increasing CR participation from 20% to 70% would save 25,000 lives and prevent 180,000 hospitali-



Show 5 Million People the Value of Cardiac Rehabilitation by December 31, 2018

- Share key messages
- Post social media content
- Include an announcement in your newsletter(s)
- Disseminate infographics and factsheets
- Embed syndicated web content into your webpages
- Tell us how many people your messages reach at







Cardiac Rehab Change Package



Hilary Wall, MPH
Senior Scientist
Million Hearts Science Lead
Centers for Disease Control and
Prevention



Intro to the Million Hearts® Cardiac Rehab Change Package for Partners

Hilary K. Wall, MPH

Senior Scientist/Million Hearts Science Lead Centers for Disease Control and Prevention

> Million Hearts Private Partner Call October 16, 2018



Million Hearts® 2022 Priorities

Reduce Sodium Intake Decrease Tobacco Use Increase Physical Activity Optimizing Care Improve ABCS* Increase Use of Cardiac Rehab Engage Patients in Heart-Healthy Behaviors

Improving Outcomes for Priority Populations

Blacks/African Americans with hypertension

35- to 64-year-olds

People who have had a heart attack or stroke

People with mental health or substance use disorders who use tobacco



What is Cardiac Rehabilitation?

- Comprehensive, team-delivered out-patient program
- Typically administered in 36 sessions over ~12 weeks
 - 25 sessions = healthy 'dose'
- Strong evidence for individuals who have:
 - Had a heart attack
 - Chronic stable angina
 - Received a coronary angioplasty or stent
 - Chronic heart failure
 - Undergone coronary artery bypass surgery, heart valve replacement or repair, or a heart or heart-lung transplant
- Numerous benefits



Cardiac Rehabilitation Continuum





Referrals



Referral to CR varies by diagnosis

- ~80% for patients with a heart attack
- ~60% for patients who undergo angioplasty
- ~10% for patients with heart failure
- Lower referrals for women, minorities
- Variability by hospital, provider, department

Beatty AL,, et al. Trends in referral to cardiac rehabilitation after myocardial infarction: data from the National Cardiovascular Data Registry 2007 to 2012. *J Am Coll Cardiol*. 2014;63:2582–2583.

Aragam KG, et al. Gaps in referral to cardiac rehabilitation of patients undergoing percutaneous coronary intervention in the United States. *J Am Coll Cardiol.* 2015;65:2079–88.

Golwala H, et al. Temporal trends and factors associated with cardiac rehabilitation referral among patients hospitalized with heart failure: findings from Get With The Guidelines-Heart Failure Registry. *J Am Coll Cardiol*. 2015;66:917–26.

Ghisi GL, et al. Physician Factors Affecting Cardiac Rehabilitation Referral and Patient Enrollment: A Systematic Review. *Clin. Cardiol.* 2013;36:323-335. Colella TJF, et al. Sex bias in referral of women to outpatient cardiac rehabilitation? A meta-analysis. Eur J Prev Cardiol. 2015;22:423–441.

Enrollment and Participation

Participation rates vary by diagnosis

- Higher for heart attack (~14%) and bypass surgery (31%)
- Lower for patients with heart failure (<3%)

Lower participation rates among

- People of color
- Women
- People with co-morbidities or low SES







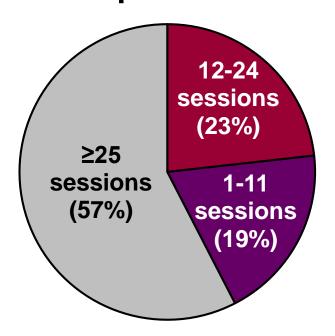
Suaya JA, Shepard DS, Normand SL, et al., Use of cardiac rehabilitation by Medicare beneficiaries after myocardial infarction or coronary bypass surgery. *Circulation*. 2007;116(15):1653-62; Park LG, Schopfer DW, Zhang N, et al. Participation in Cardiac Rehabilitation Among Patients with Heart Failure. J of Cardiac Failure. 2017;23(5):427-431; Castellanos LR, Viramontes O, Bains NK, et al. Disparities in Cardiac Rehabilitation Among Individuals from Racial and Ethnic Groups and Rural Communities-A Systematic Review. *J. Racial and Ethnic Health Disparities*. 2018 Mar 13. [Epub ahead of print].; Fang J, Ayala C, Luncheon C, et al. Use of Outpatient Cardiac Rehabilitation Among Heart Attack Survivors - 20 States and the District of Columbia, 2013 and Four States, 2015. *MMWR Morb Mortal Wkly Rep*. 2017;66(33):869-873.; Beatty AL, Truong M, Schopfer DW, et al. Geographic Variation in Cardiac Rehabilitation Participation in Medicare and Veterans Affairs Populations: An Opportunity for Improvement? *Circulation*, 2018.117.029471.

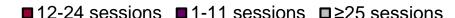


Adherence

- ~450K beneficiaries were eligible in 2013
- 20% of those eligible initiated within 12 months
- 57% of CR users completed > 25 sessions (~51K)
- → Only 12% of 'eligibles' rec'd a healthy dose of CR

Number of CR Sessions per User





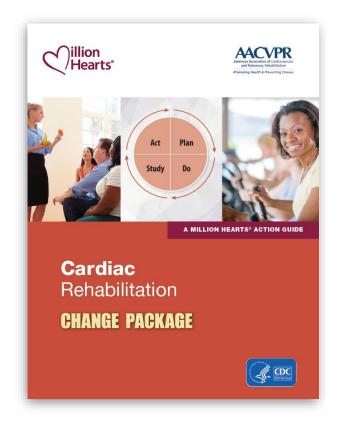


"It is not necessary to change. Survival is not mandatory."

- W. Edwards Deming



Cardiac Rehabilitation Change Package



https://millionhearts.hhs.gov/files/Cardiac_ Rehab_Change_Pkg.pdf

Table 2. Cardiac Rehabilitation Change Package—Referrals			
Change Concepts	Change Ideas	Tools and Resources	
Incorporate Referral to CR into Hospital Standardized Processes of Care for Eligible Patients Order sets patients; In EHR as app. Include ref discharge in approprious approcess of care for Eligible Patients Develop a process for external Clienters	Include referral to CR in order sets for appropriate patients; incorporate into EHR as appropriate	Henry Ford Health System—EMR Discharge Order Set, "Opt Out" Cardiac Rehabilitation Referral Screenshot Template AMI Orders. Pages 24B–25B, Montoye CK, et al., 2005. ²⁰	
	Include referral to CR in discharge checklists for appropriate patients; Incorporate into EHR as appropriate	Multidisciplinary Cardiac Discharge Checklist/Instructions. Page 1409, Thomas RJ, et al., 2007. ²¹	
	Include referral to CR In appropriate patient discharge forms; Incorporate into EHR as appropriate	Heart Attack Discharge Form. Page 29B, Montoye CK, et al., 2005. ²⁰	
		Case Study: Massachusetts General Hospital—Referral of Patient to External Cardiac Rehabilitation Program	
	Develop a standard	How to Find Cardiac Rehabilitation Programs in the United States Using the CDC Interactive Atlas of Heart Disease and Stroke	
	process for informing an external CR program of a referred patient	AACVPR—Program Directory Massachusetts General Hospital—Fax Cover Sheet for External	







Change Package Format

Change Concept

 General notions that are useful in the development of more specific ideas for changes that lead to improvement

Change Idea

 Actionable, specific ideas for changing a process

Tools & Resources

 Can be adapted by or adopted in a health care setting



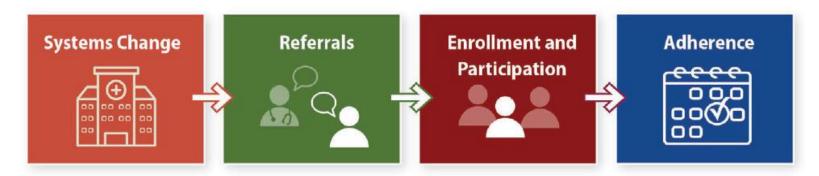
Tools and Resources

- American Association of Cardiovascular and Pulmonary Rehabilitation (AACVPR) Strategies
- 2. Case studies
- 3. Program-specific tools
- 4. Organization-specific tools CDC, AHA, ACC



Cardiac Rehabilitation Change Package Focus Areas

- 1. Systems change
- 2. Referrals
- 3. Enrollment and participation
- 4. Adherence





Referrals

Change Concepts:

- Incorporate referral to CR into hospital standardized processes of care for eligible patients
- Standardize the CR referral process
- Use data to drive improvement in referrals to CR



Referrals

Change Concept

Use Data to Drive Improvement in Referrals to CR

Change Ideas

1. Determine inpatient referral metrics to CR

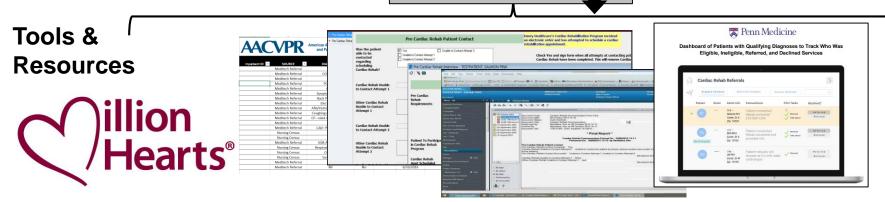
2. Determine outpatient referral metrics to CR

3. Use CR referral performance measures in a quality improvement system

4. Regularly provide a dashboard with CR referral metrics, goals, and performance

5. Implement a CR Registry to identify, track, and manage patients who are referred to a CR program

6. Identify patients
who had a cardiac
event without a referral
to a CR program



Adherence

Change Concepts:

- Identify populations at risk for low engagement
- Improve patient engagement



Adherence



Improve Patient Engagement



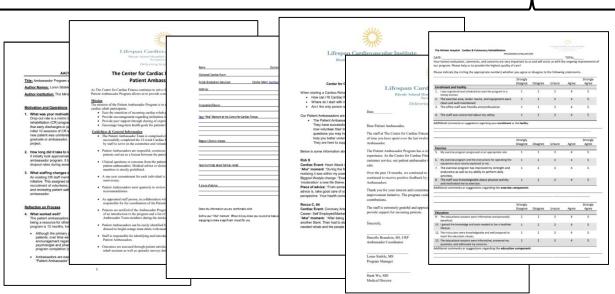
Change Ideas 1. Incorporate motivational and financial incentives for meeting goals for session attendance

2. Automate reminders and communication

3. Connect enrolled patients with a graduate or phase 3 participant Patient Ambassador or "sponsor"







CR Resources

- CR Webpage <u>https://millionhearts.hhs.gov/tools-</u> protocols/tools/cardiac-rehabilitation.html
- CR Change Package
- Cardiac Rehab Collaboration email <u>MillionHeartsCRC@cdc.gov</u> to join
- CR Communications Toolkit –
 https://millionhearts.hhs.gov/partners-
 progress/partners/cardiac-rehab-toolkit.html n
- CR infographic and factsheet illion Hearts®

Questions?

Hilary Wall – hwall@cdc.gov



The opinions expressed by authors contributing to this project do not necessarily reflect the opinions of the US Department of Health and Human Services, the Public Health Service, the Centers for Disease Control and Prevention, or the authors' affiliated institutions. Use of trade names is for identification only and does not imply endorsement by any of the groups named.

Using Data to Drive Improvement



Jennifer Newman, RN, BSN, cPT
Director of Cardiac Services, Lake
Regional Health System,
Cardiopulmonary Rehabilitation



Cardiac Rehabilitation Change Package

Jennifer Newman, RN, BSN, cPT
Director of Cardiac Services

Lake Regional Health System Osage Beach, Missouri



Cardiopulmonary Rehabilitation



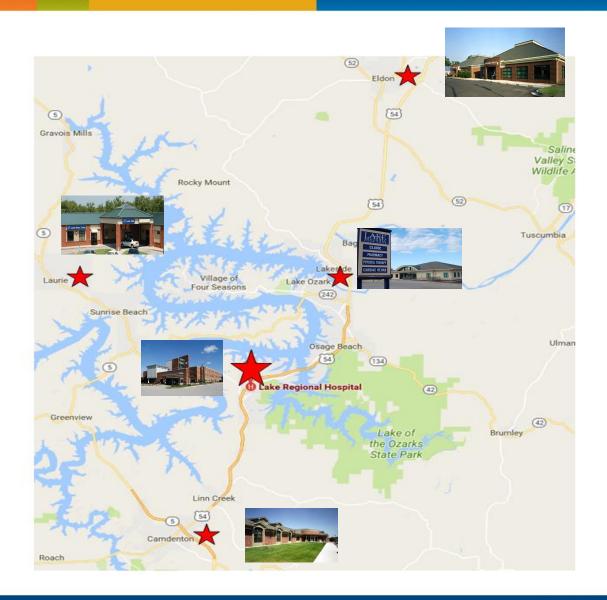




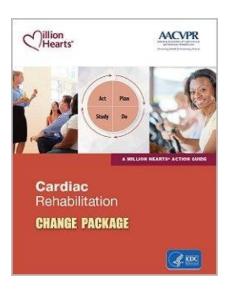






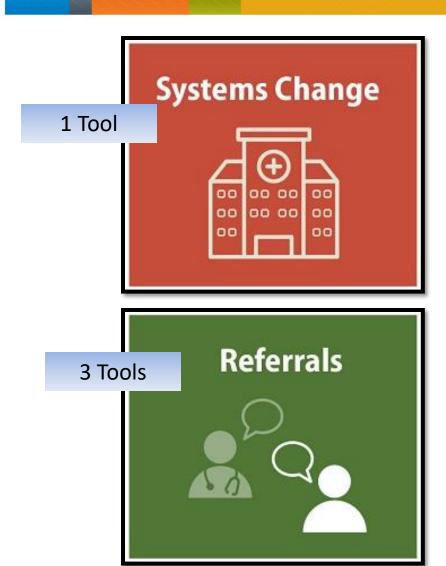


- Quality improvement tool
- Target is improved care
- Listing of process improvements that cardiac rehabilitation champions can implement
 - Change concepts
 - Change ideas
 - Tools
 - Resources



Cardiac Rehabilitation Change Package









- Make CR a Health System Priority
 - Tool Presentation to the Board of Trustees
 - Tool Update to department managers



- Standardization
 - Tool Process Mapping for CR Referrals
 - Tool Physician
 Referral/Order Policy
 - Tool Admission Guidelines



- Educate patients about the benefits of CR.
 - •Tool Phase I Program Guidelines for inpatient education
- Use Data (analytics) to Drive Improvement
 - •Tool CR Enrollment Data spreadsheet
 - Tool Tracking of participants by diagnosis for targeting
- Reduce cost sharing barriers for CR services
 - •Tool Referral Process Map





Questions?





Designing Outpatient Rehab for the Patient



Tammy Garwick
Manager, Cardiac and
Pulmonary Rehabilitation
Mount Carmel Health System



Traditional vs. Contemporary Rehabilitation

- Traditional rehab is 3 days per week
 - Monday, Wednesday, and Thursday/Friday
- Contemporary Rehab is 1-7 days per week
- Medicare Guidelines indicate up to 36 sessions in 36 weeks
- Accelerated program:
 - Allows a patient to complete most or all of the program before returning to work or traveling for the season
 - Two billable sessions per day (93798 and/or 93797) lasting > 91 minutes



Hours

- Hours that meet the patient needs and not the staff needs
 - Working professional
 - Older population



Open Gym

- Need is there to treat cardiac rehabilitation like the YMCA or a community recreation center.
 - Allows patients to come and go as they please
 - Allows patients to choose who they exercise with
 - Announce when group education will be provided allow the patient to schedule accordingly
 - Limitation of open gym is staffing and cardiovascular equipment
 - Resistance training is an excellent addition that can be worked into the routine.
 - Telemetry monitors should not be a limitation



ECG monitoring

- Number of patients at any one time should not be limited by the telemetry ECG monitors available.
 - Risk stratification
 - Initial assessment only
 - Use of CPT: 93797
 - 93797 Outpatient cardiac rehabilitation without continuous ECG monitoring
 - 93798 Outpatient cardiac rehabilitation with continuous ECG monitoring



Home-based vs Facility-based

- Home-based program allows the patient to exercise at home with staff interaction.
 - Patient records their own exercise sessions
 - Patient may use an accelerometer to determine exercise capacity and heart rates. We know them as FitBit, Garmin, Apple Watches, Polar
 - Patient may use a home blood pressure cuff that has been calibrated or checked against staff acquisition of blood pressure
 - Staff checks in with the patient on a regular basis to review the exercise
 - Allows patients to make progress without the commitment or cost of attending cardiac rehabilitation multiple times per week.

Research Shows Home-Based Cardiac Rehab Increases Participation. (2018). American College of Cardiology. Retrieved from https://www.acc.org/latest-in-cardiology/articles/2018/02/02/15/31/research-shows-home-based-cardiac-rehab-increases-participation.



Miriam Hospital: Patient Ambassador Program



Loren Stabile, MS
Cardiac, Pulmonary &
Vascular Rehab
Program Manager, The
Miriam & Newport Hospitals



The Miriam Hospital Cardiac Rehab Patient Ambassador Program



Lifespan Cardiovascular Institute

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Million Hearts Partner Call

10.16.2018

Loren Stabile, MS

Manager of The Miriam & Newport Hospitals

Cardiac, Pulmonary & Vascular Rehab Programs

Objectives

- Share the explanation & motivation behind the implementation of the Patient Ambassador Program at The Miriam Hospital Cardiac Rehab Program
- Introduce the frame work and components that comprise the Patient Ambassador Program
- Explore the impact of the Patient Ambassador Program on early drop out rates and patient experience in the cardiac rehab setting

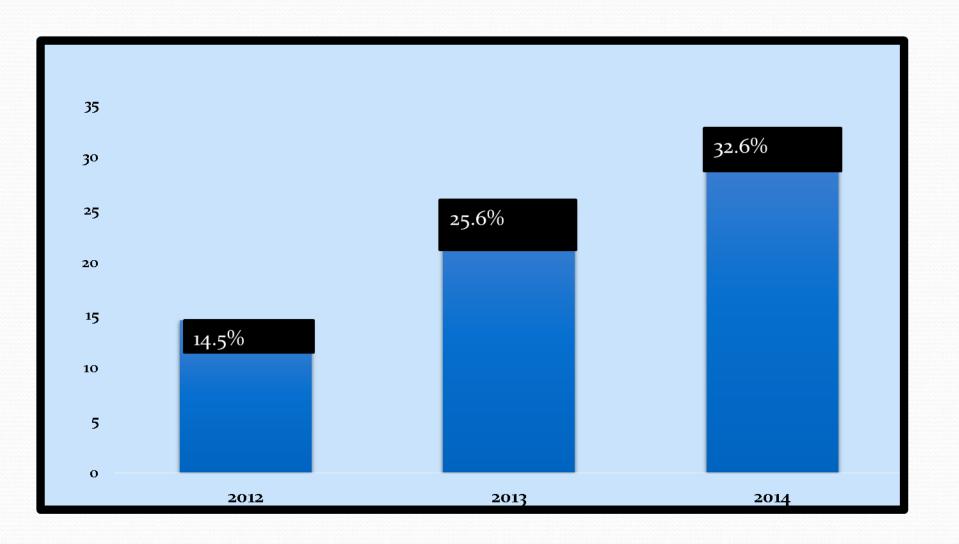
The Patient Ambassador Program A Department Quality Improvement Initiative

- Capture Rate
- Access to Care
- 3. Incidence of Falls
- 4. Absentee Rate
- 5. Drop out rate

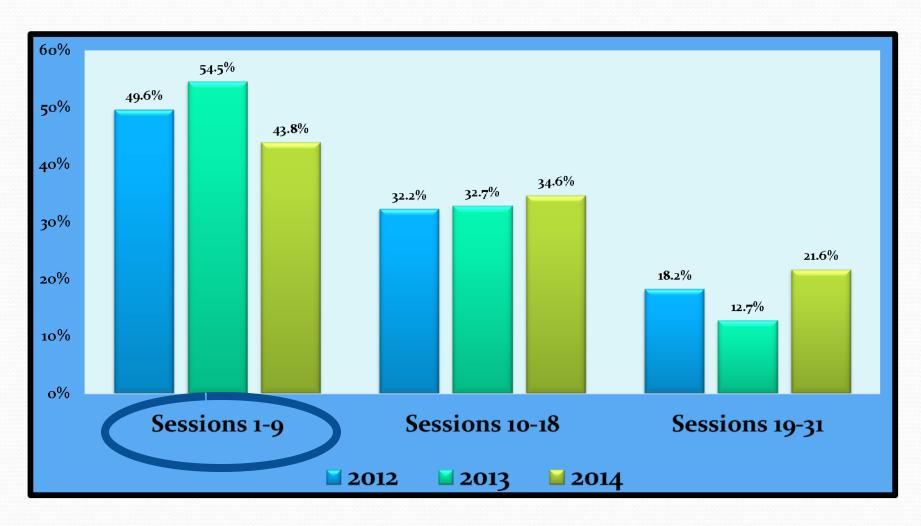
2014: 24% Drop Out Rate Reasons for Drop Out

Reason for drop out	Percent
Transportation	4.9%
Financial	5.8%
Personal	7.8%
Work	8.7%
No reason provided	10 %
Medical	30.2%
Non- compliance	32.6%

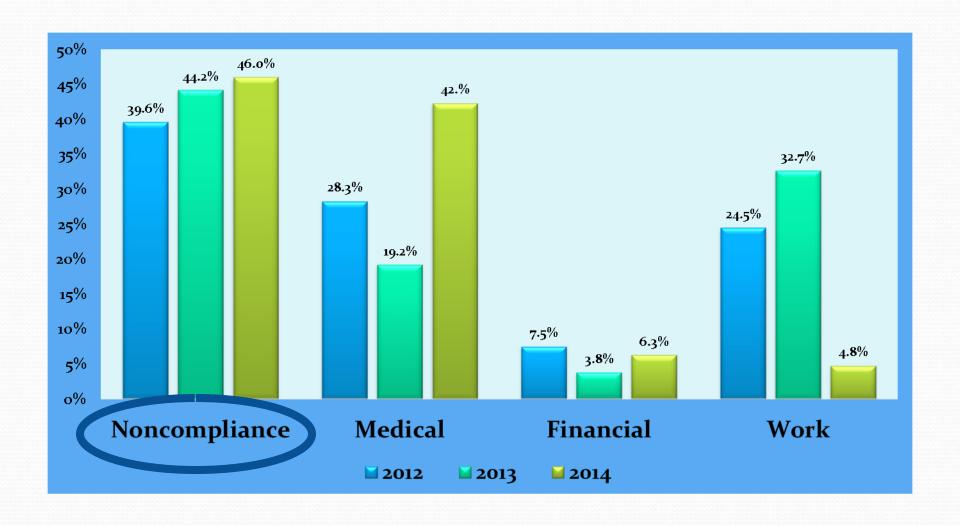
Drop out due to Non-compliance



Drop Out Rate by Session



Reason for drop out in sessions 1-9



Conclusion

From 2012-2104
43% of all
dropouts due to
non-compliance
occurred within
the first 9
sessions of
Cardiac Rehab

Opportunity for Improvement

Medical - No control over

Work Conflict- Implemented an early morning 6:45 am CR class

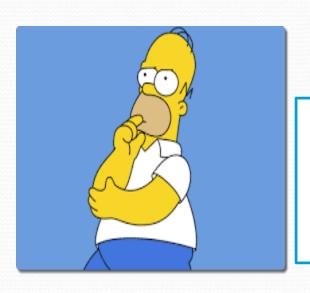
Copay-Offered an abbreviated program or Community Free Service

Transportation- coordinated local transportation through state dept.

Non-compliant or Not Interested-???

What was the solution





A Patient Ambassador Program

Frame Work

1. Establish Purpose & Mission

Mission & goals were established for

Patient ambassadors

- Ease transition of incoming cardiac rehab patients
- Provide peer support through sharing of experiences
- Provide encouragement regarding the utilization of support services
- Encourage long term health goals at discharge from cardiac rehab

2. Recruit Patient Ambassadors



You're Invited

Delivering health with cares

To participate in our

Patient Ambassador Program

This is an opportunity to volunteer and share your positive experience in Cardiac Rehab with other newly enrolled patients. We understand that the first few weeks in cardiac rehab can be overwhelming; we are hoping that your experience can assist the new patients on setting a positive trajectory for their cardiac rehab program.

Each Patient Ambassador will be asked to volunteer 1 hour a week of their time to speak with new cardiac rehab patients.

We will be having an informational meeting on ____ to discuss the expectations and guidelines for the Patient Ambassador program. Please contact ____ at ___ if you are interested and will be able to attend.

We look forward to having you join our patient ambassador team.

3. Establish Mission, Guidelines & Expectations

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The Center for Cardiac Fitness Cardiac Rehab Patient Ambassador Program

As The Center for Cardiac Fitness continues to strive for excellence in quality and customer service, the Patient Ambassador Program allows us to provide a more personalized approach to care.

Mission

The mission of the Patient Ambassador Program is to address the following components for the active cardiac rehab participants:

- · Ease the transition of incoming cardiac rehab patients
- Provide encouragement regarding utilization of support services
- Provide peer support through sharing of experiences
- · Encourage long-term health goals for patients being discharged

Guidelines & General Information

- The Patient Ambassador Team is comprised of 6 to 12 past cardiac rehab participants who successfully completed the 12-week Cardiac Rehab program. Past rehab participants are invited by staff to serve on the committee and volunteer one hour a week to the ambassador program.
- Patient Ambassadors are respectful, courteous and professional at all times when interacting with patients and act as a liaison between the patient and the clinical staff.
- Clinical questions or concerns from the patients are directed to the clinical staff through the patient
 ambassadors. Medical advice or clinical recommendations from ambassador team members is
 strictly prohibited.
- A one year commitment for each individual is suggested and will be revisited on the one year anniversary.
- Patient Ambassadors meet quarterly to review procedures, concerns, evaluate suggestions and recommendations.
- An appointed staff person, in collaboration with the program manager and the medical director, is responsible for the coordination of the Patient Ambassador Program.
- Patients are notified of the Ambassador Program through the initial welcome mailing, consisting of an introduction to the program and a list of team members. Patients are reminded of the Ambassador Team members during the intake process and again during rehab classes.
- Patient Ambassadors can be easily identified by patients; they are always well-groomed and dressed
 in bright orange team shirts with name tags.
- Staff is responsible for identifying and introducing incoming and graduating rehab patients to the Patient Ambassadors.
- Outcomes are assessed through patient satisfaction surveys, turnover rate during the initial 10 rehab sessions as well as sporadic surveys during rehab class.

4. Create a Patient Ambassador Uniform

T - shirt design



Name tag



Logo design





5. Communication to CR patients

Ambassador Profile Form



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Name:	(Optional) Age:	
(Optional) Cardiac Event		
Rehab Graduation date/year:	Cardiac Maint. membersince:	
Habbies:		
Occupation/Career:		
Your "Aha" Moment at the Centerfor Card	diac Fitness:	
Biggest Lifestyle change:		
Favorite things about Cardiac rehab:		
A piece of advice:		

Introduction to PAP in Cardiac Rehab Welcome Packet



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Center for Cardiac Fitness' Patient Ambassador Program

When starting a Cardiac Rehabilitation program you may have many of the following questions:

- . How can I fit Cardiac Rehab in with my work schedule?
- Where do I start with making lifestyle changes?
- Am I the only person who has experienced these health challenges?

Our Patient Ambassadors are here to help!

The Patient Ambassador team members experience heart disease just like yourself.
They have successfully completed the 12-week Cardiac Rehabilitation program and
now volunteer their time to help ease your enrollment and assist you in answering any
questions you may have. By sharing their experiences, our Patient Ambassadors can
help you better understand the long term benefits of the journey to improved health.
They are here to support you through your Cardiac Rehab program.

Below is some information about our Patient Ambassadors:

Rob S

Cardiac Event: Heart Attack & Stents: cardiac rehab in 2009

"Aha" moment "During the first week of rehab, accepting the fact that I had a cardiac event; realizing it was within my power to get healthy and continue my life."

Biggest lifestyle change: "Examining old habits, implementing sustained changes and making 'moderation' a new life theme."

Piece of advice: "From someone who was initially very reluctant to participate in rehab, my advice is, take good care of yourself and <u>stay with it!</u> As demanding as work can be, keep it in perspective. Your health comes first!"

Rocco C. 64

Cardiac Event: Coronary Artery Bypass Surgery, cardiac rehab 2015

Career: Self Employed/Marketing

"Aha" moment: "After being in rehab for 5 weeks & having much trepidation, I had to receive another Stent. Then had to start all over again and only then did I realize just how much I

5. Communication to CR patients



Initial Assessment





6. Measuring the Impact of the Intervention

Using the Program or Patient Satisfaction Survey

Did you speak with the Patient Ambassador during your rehab classes? Yes No

How helpful did you find them? Not very helpful Somewhat helpful Helpful Very Helpful

Circle the component(s) in which the patient ambassador was most helpful:

- Eased your transition into Cardiac Rehab
- Provided peer support and sharing of experiences
- Provided encouragement regarding the utilization of support services (psychologist/dietician/events)
- Encouraged long term health goals at discharge from cardiac rehab.

Additional comments or suggestions:

Results

Patient survey data

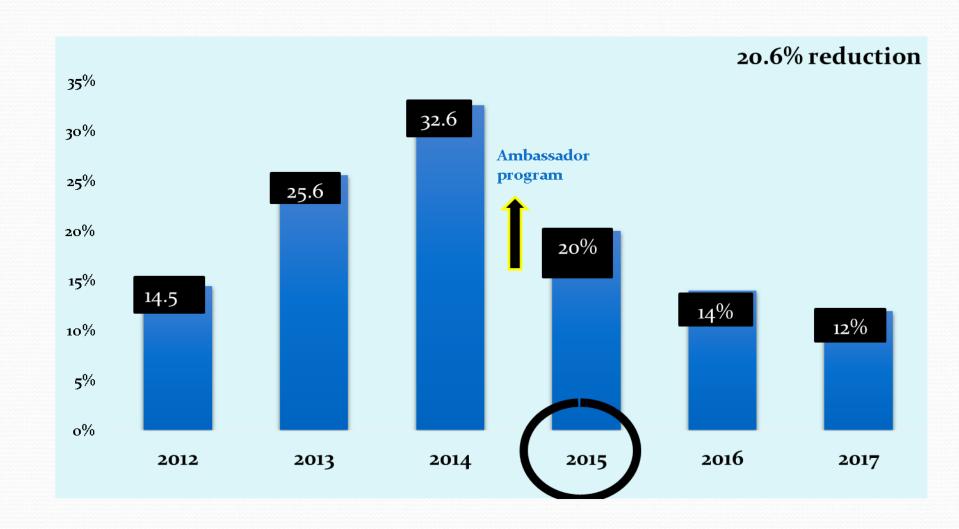
2016 97% patient satisfaction

2017 96% patient satisfaction

found the patient ambassador to be somewhat helpful, helpful or very helpful

- Rating the components in order of helpfulness:
- # 1 Eased your transition into Cardiac Rehab
- **#2** Provided peer support and sharing of experiences
- #3 Provided encouragement regarding the utilization of support services
- # 4 Encouraged long term health goals at discharge from cardiac rehab

Drop Out due to Non-compliance



7. Patient Ambassador Letter of Thanks

Lifespan Cardiovascular Institute

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	mbassador,
	e Center for Cardiac Fitness would like to thank you all for the enormous amo ve spent over the last twelve to eighteen months as a Cardiac Rehab Patient
experience. As	nbassador Program has a critical role in improving patient satisfaction and pati the Center for Cardiac Fitness continues to strive for excellence in quality and ce, our patient ambassador team provides a more personalized approach to pat
-	8 months, we continued to see a decrease in our patient dropout rates and eceive positive feedback by patients regarding their interactions with the Patien
-	your interest and commitment to this very important departmental quality nitiative. The program could not provide this valuable service without your
	remely grateful and appreciative for your participation and genuine desire to t for incoming patients.
Sincerely,	
Ambassador C	oordinator

Contact Loren Stabile, MS Program Manager

Istabile@lifespan.org

(401)793-5811 or (401)845-1460

Q & A

Do you have a question for one of the panelist?

Please submit your questions in writing using the Q&A Panel located at the bottom right of your screen.



Million Hearts® Partners Share

This is an opportunity for Million Hearts® Partners to provide an update on your organization's Million Hearts® actions.

Please submit your update in writing using the Q&A Panel located at the bottom right of your screen.



Million Hearts® Partners Share

Division for Heart Disease and Stroke Prevention, CDC: Robin Rinker, MPH, Health
Communications Specialist

AACVPR: Amy Knight, PhD ABPP, Associate Professor, Director of Psychology Services, Spain Rehabilitation Center, Department of Physical Medicine & Rehabilitation, The University of Alabama at Birmingham School of Medicine,



Thank You!

Please submit any comments or feedback to millionhearts@cdc.gov

